

Business Plan 2017 - 2020

SUMMARY

This report provides details of the Authority's Business Plan for the year 2018/19. It provides a list of the key activities started in 2017 which using the strength of the Borough Partnership shapes our approach to market risk and maximising assets.

RECOMMENDATION(S)

The Authority is asked to:-

- 1) *Note the progress made in 2018-19*
- 2) *Approve the updates in the Business Plan 2017-20*

1. Background –West London Waste has the statutory responsibility to arrange for facilities for the receipt and recycling, treatment or disposal of the waste collected by the boroughs, provision of Household Re-use and Recycling Centres (HRRCs), and the transport and disposal of the waste received at those sites. The Authority and Boroughs manage approximately 650,000 tonnes of waste per annum including waste streams for reuse, recycling, composting, waste treatment and disposal.

The Authority and Boroughs committed in 2005 to a joint municipal waste management strategy (JMWMS) which has reduced total waste per head of population, reduced waste for disposal and increased recycling and composting. The specific policy aims of the joint strategy have largely been delivered, the remaining target to be achieved by 2020 is the aim to recycle and compost 50% of municipal waste which is very challenging given Local Authority funding pressures, ongoing volatility in recycling markets and the effect of waste minimisation / circular economy activity.

2. Future Joint Strategy – West London Waste and Boroughs are working on a number of projects, which, along with the London Environment Strategy and the Resources and Waste Strategy are shaping a new Joint Municipal Waste Management Strategy (JMWMS) for West London. The updated JMWMS will also take into consideration: increasing commercial recycling, regional growth including the old oak common development, Heathrow expansion, HS2 and Crossrail and planning for a circular economy. Existing and proposed Authority contracts support the development of a commercial waste collection strategy and the development of infrastructure to serve commercial waste in London is hampered by a lack of publicly available commercial waste data.

3. 50% recycling and composting by 2020 - In support of JMWMS Policy 3, waste minimisation proposals aim to remove waste from the residual waste to; achieve a permanent waste reduction, increase recycling and increase composting. Increasing the collection of food waste for composting from houses and flats is expected to have the biggest impact.

4. Added Value – In support of JMWMS Policy 7 to provide waste management services that offer good value, that provide customer satisfaction and which meet and exceed legislative

requirements, and Policy 8, which is a commitment to work together to achieve the aims of the strategy and to share equitably the costs and rewards of achieving its aims. Six areas were confirmed in 2018 where Officers can lead activity to increase efficiency and improve negotiating positions:

- Waste data inputting, analysis and reporting,
- Waste Minimisation including increasing food waste recycling, improved recycling from flats and increasing the quality of dry mixed recycling,
- Joint procurement of dry mixed recycling offtake through a Materials Recycling Facility from 2020,
- Developing a masterplan of waste management sites, a harmonised HWRC and Transfer Station offer for residents and local tradespeople,
- Joint procurements and marketing of waste and recycling materials, and
- A joint collections strategy which aligns with the joint waste disposal strategy

5. Borough Partnership – As part of the Authority’s commitment to collaboration and transparency, borough officers will be included in information sharing, project development and invited to comment through the Borough Partnership Meetings and Environment Directors Board.

6. Financial Implications – Financial provision has been included within the approved 2019-2020 budget for business plan activities.

7. Risk Management – None.

8. Health and Safety Implications – Health and Safety considerations form part of the project development process.

9. Legal Implications – None

10. Impact on Joint Municipal Waste Management Strategy – included in the report.

Background Papers	
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